Continuing with Relief to Recovery and Restoration
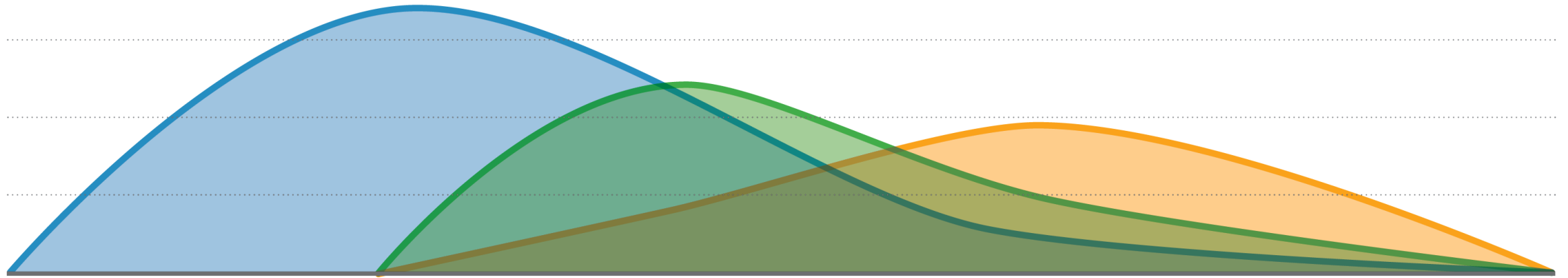**...and ending up in a better place than where we started**

Introducing the Regional Communities Resilience Framework

- The COVID-19 Crisis Response Fund of the Greater Evansville Region continues to promote **Relief, Recovery, and Restoration** thinking for COVID-19 response across the region.

- The **Regional Communities Resilience Framework** has been developed to inform Relief, Recovery, and Restoration thinking and guide decision making.

- **Applicants* will be asked to consider and document how the proposed programs or projects will align with the Relief, Recovery, and Restoration Framework as well as the Regional Communities Resilience Framework .**

*Applicants must be registered 501(c)(3) organization in good standing with the IRS

The Regional Communities Resilience Framework is an adaptation of the City Resilience Framework (CRF) developed by Arup with support from the Rockefeller Foundation, based on extensive research in cities. The CRF provides a lens to understand the complexity of cities and the drivers that contribute to their resilience. Looking at these drivers can help cities to assess the extent of their resilience, to identify critical areas of weakness, and to identify actions and programs to improve the city's resilience.

COVID-19 CRISIS RESPONSE FUND OF THE GREATER EVANSVILLE REGION

Applicants will be asked to specify which of the following Relief, Recovery, or Restoration objective(s) their proposed program or project will advance. Only tax-exempt organizations under section 501(c)(3) of the Internal Revenue Code will be eligible for funding.

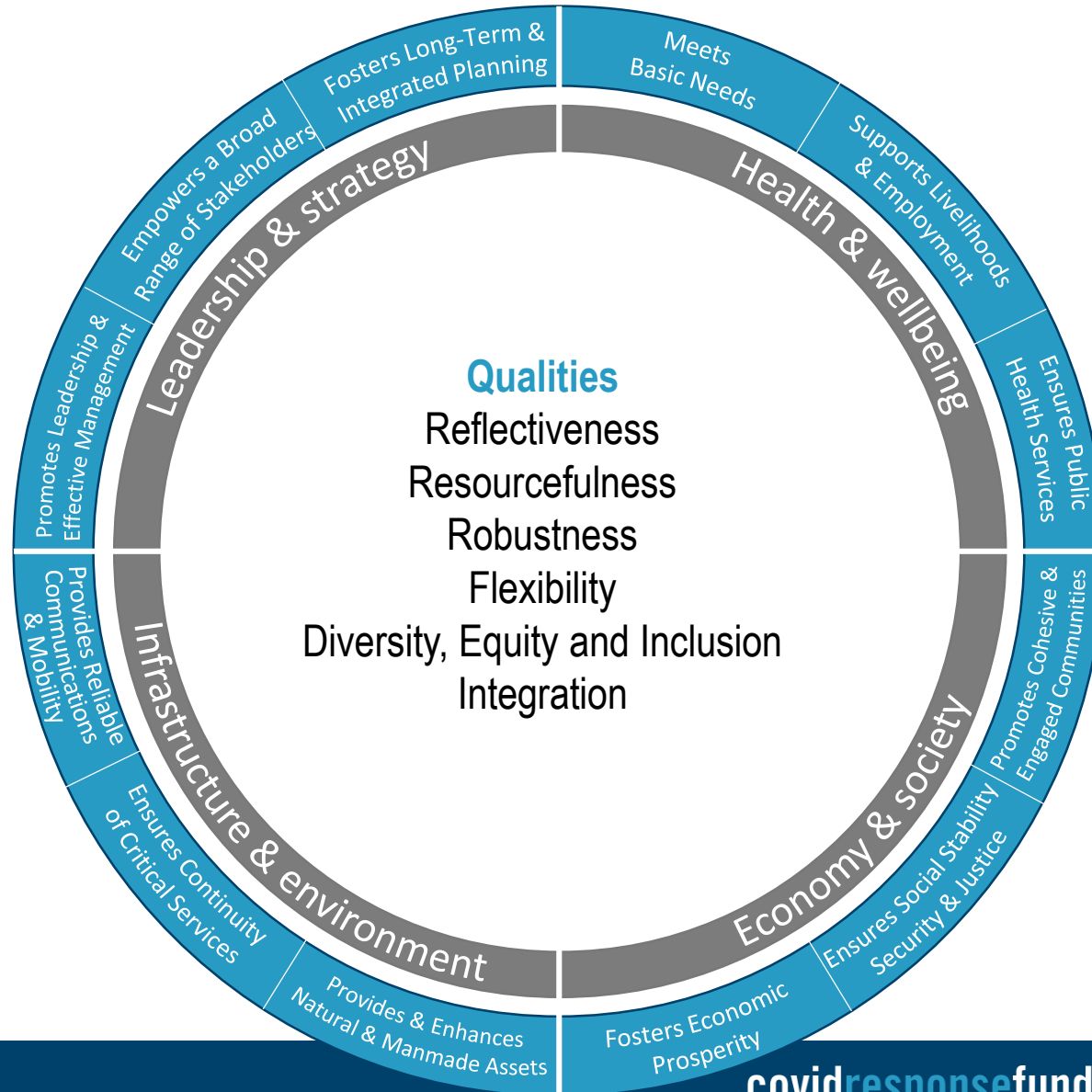|	
RELIEF **Meet immediate needs; a temporary fix**	1. Sustain critical operations and levels of service that meet the basic needs (e.g., food, shelter and childcare) of vulnerable and at-risk populations. 2. Provide gap support (not duplicated by Federal programs) to those who are asset-limited, income-constrained and may be temporarily unemployed (ALICE). 3. Support temporary staffing or volunteer mobilization efforts in response to loss of the volunteer base critical to essential service provision. 4. Encourage and champion a movement of neighbors caring for neighbors.
RECOVERY **A transitional foothold; stabilizing for now**	5. Help offset costs incurred by organizations due to technology enhancements required to support remote work or service scenarios. 6. Help offset revenue loss to nonprofits due to restrictions impacting planned fundraising. 7. Support needs related to mental/emotional/relational/financial health or healthcare that have been exacerbated by the COVID 19 crisis. 8. Advance "back to work" measures that enable the re-employment and/or return to workplace of those furloughed or laid off as a result of the COVID 19 Crisis. 9. Assist nonprofit efforts that support the reopening of small businesses and the re-employment of ALICE workers, particularly in the service, hospitality/attractions and childcare sectors.
RESTORATION **A transformational foundation for what is next; reimagining our future**	10. Build capacity to lead, govern, grow, influence, and impact. 11. Inform systems change through research, studies, and analysis that inform systems and sector enhancement. 12. Surface and scale model programing designed to build a stronger and more robust community across all sectors. 13. Advance diversity, equity, and inclusion within and across systems, sectors, and environments. 14. Foster collaboration within and/or across systems and sectors.

Understanding the ALICE Population

- You likely notice that multiple objectives listed on the prior page reference the ALICE population.

- "ALICE" refers to Asset Limited, Income Constrained, Employed/Temporarily Unemployed (ALICE) households. **ALICE households are those earning more than the Federal Poverty Level, but less than the basic cost of living for the county.**

- For the purposes of this fund, please take into account households currently meeting ALICE criteria and households meeting ALICE criteria prior to COVID-19.

For example, consider a restaurant server who met ALICE criteria prior to the COVID-19 but was laid off when the pandemic struck. At this point in time, this individual may be unemployed and earning below the poverty level. However, for the purposes of this fund, we would encourage you to include this individual (and individuals in similar circumstances) as you plan, implement, and report on your service to the ALICE population.

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Regional Communities Resilience Framework (RCRF)

4 DIMENSIONS

12 DRIVERS

6 QUALITIES

Leadership & strategy
- Fosters Long-Term & Integrated Planning
- Empowers a Broad Range of Stakeholders
- Promotes Leadership & Effective Management

Health & wellbeing
- Meets Basic Needs
- Supports Livelihoods & Employment
- Ensures Public Health Services

Infrastructure & environment
- Provides Reliable Communications & Mobility
- Ensures Continuity of Critical Services
- Provides & Enhances Natural & Manmade Assets

Economy & society
- Promotes Cohesive & Engaged Communities
- Ensures Social Stability Security & Justice
- Fosters Economic Prosperity

Qualities
Reflectiveness
Resourcefulness
Robustness
Flexibility
Diversity, Equity and Inclusion
Integration

Applicants will be asked to specify which of the following Regional Communities Resilience Framework driver(s) their proposed program or project will advance.

HEALTH & WELLBEING

1. **Meets Basic Needs:** Provision of essential resources required to meet a person's basic physiological needs.
2. **Supports Livelihoods and Employment:** Livelihood opportunities & support that enable people to secure their basic needs. Opportunities might include jobs, skills, training, or responsible grants & loans.
3. **Ensures Public Health Services:** Integrated health facilities & services, & responsive emergency services. Includes physical & mental health, health monitoring & awareness of healthy living & sanitation.

ECONOMY & SOCIETY

4. **Promotes Cohesive and Engaged Communities**: Community engagement, social networks & integration. These reinforce collective ability to improve the community & require processes that encourage civic engagement in planning & decision-making.
5. **Ensures Social Stability, Security and Justice**: Law enforcement, crime prevention, justice & emergency management, diversity, equity & inclusion.
6. **Fosters Economic Prosperity**: While Driver 2 is about individual livelihoods, Driver 6 is about the economy on a wider scale. Important economic factors include contingency planning, sound management of city finances, the ability to attract business investment, a diverse economic profile & wider linkages.

INFRASTRUCTURE & ENVIRONMENT

7. **Enhances and Provides Protective Natural & Man-Made Assets:** Environmental stewardship, appropriate infrastructure, effective land use planning & enforcing regulations. Conservation of environmental assets preserves the natural protection afforded to cities by ecosystems.
8. **Ensures Continuity of Critical Services:** Diversity of provision, redundancy, active management & maintenance of ecosystems & infrastructure, & contingency planning.
9. **Provides Reliable Communication and Mobility:** Diverse & affordable multi-modal transport networks & systems, ICT & contingency planning. Transport includes the network (roads, rail, signs, signals etc.), public transport options & logistics (ports, airports, freight lines etc.)

LEADERSHIP & STRATEGY

10. **Promotes Leadership and Effective Management:** Relating to government, business & civil society. This is recognizable in trusted individuals, multi-stakeholder consultation, & evidence-based decision-making.
11. **Empowers A Broad Range of Stakeholders:** Education for all, access to up-to-date information, & knowledge to enable people & organizations to take appropriate action. Along with education & awareness communication is needed to ensure that knowledge is transferred between stakeholders & between cities.
12. **Fosters Long-Term and Integrated Planning:** Holistic vision, informed by data. Strategies/plans should be integrated across sectors & land-use plans should consider & include different departments, users & uses. Building codes should crate safety & remove negative impacts.

	Applicants will be asked to specify how their proposed program or project will reflect qualities of resilient cities.
DIVERSITY, EQUITY, AND INCLUSION	**Diverse, equitable and inclusive** processes are built on the belief that everyone has value and deserves to be treated fairly and with respect and dignity. They emphasize the need for broad consultation and 'many seats at the table' to create a sense of shared ownership or a joint vision among a diverse population to build community resilience.
REFLECTIVENESS	Individuals and institutions that are **reflective** use past experience to inform future decisions and will modify standards and behaviors accordingly. For example, planning processes that are reflective are better able to respond to changing circumstances.
RESOURCEFULNESS	**Resourceful** people and institutions are able to recognize alternative ways to use resources at times of crisis in order to meet their needs or achieve their goals.
ROBUSTNESS	**Robust** design is well-conceived, constructed and managed and includes making provision to ensure failure is predictable, safe, and not disproportionate to the cause. For example, protective infrastructure (including systems, environments, and networks) that is robust will not fail catastrophically when design thresholds are exceeded.
FLEXIBILITY	**Flexibility** refers to the willingness and ability to adopt alternative strategies in response to changing circumstances or sudden crises. Systems can be made more flexible through introducing new technologies, knowledge, and approaches.
INTEGRATION	**Integrated** processes bring together systems and institutions and can also catalyze additional benefits as strategies and resources are shared and actors are enabled to work together to achieve greater ends. For example, integrated community plans enable a community to deal with multidisciplinary cross sector issues like climate change, crisis risk response, economic well-being, education, health, and poverty.

Applying for the COVID-19 Crisis Response Fund of the Greater Evansville Region

- As you plan your proposed program or project, we strongly encourage you to consider where it falls on the Relief, Recovery, and Restoration continuum and how it aligns with the drivers and qualities reflected in the Regional Communities Resilience Framework.

- Reviewers will be asked to consider the alignment of your program or project with these complementary frameworks as they evaluate applications.

- **More importantly, widespread alignment with these frameworks will contribute to a more resilient region throughout and beyond the COVID-19 pandemic.**

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